

#### **0440. Statement of Requirements.**

During all Crisis Response Planning and Advance Planning, unless otherwise directed, the staffs develop the Provisional SOR, listing force elements required to implement the CONOPS. The provisional SOR is based as well on the inputs of the subordinate commanders. Parallel planning and dialog between the different levels are essential in this respect. The SOR includes the task organisation and final destination of each force element as well as the Commander's Required Date (CRD (when each force element must be operationally ready at its final destination)) window, task organisation and final destination of each force element. The Provisional SOR is based on a continuous "troops-to-tasks" analysis by the staff within the known constraints of forces likely to be available to NATO for the operation. The NATO ORBAT database, as maintained by SHAPE, provides a reliable source of force capability data for NATO forces. Additional Force data is maintained for other forces potentially available to NATO including data provided by PfP Nations and collected from other sources. The Provisional SOR is further refined during subsequent plan development. Should, in case of a probable CJTF operation, the nature of the actual or developing crisis indicate a likely requirement for a time-critical CJTF HQ and force deployment the Provisional SOR for CJTF HQ staff augmentation and the CJTF HQ Support, as well as CJFCCs and Enabling Forces, would have to be developed in parallel with SACEUR's CONOPS. This should include identification of augmentation priorities.<sup>24</sup> (See for details in MC 133 and GOP series.)